



# LOCAL SERVICE PLAN

LAKE COUNTY EDUCATION  
SERVICE DISTRICT

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July 2026- June 2027

2026-27



# Table of Contents

## **SUPERINTENDENT MESSAGE**

## **LAKE COUNTY ESD BOARD'S ADMINISTRATION**

## **COMPONENT SCHOOL DISTRICTS**

### **LOCAL SERVICE PLAN INFORMATION**

- Approval Process
- Required Programs
- Amendment Procedure
- Annual Performance Measure
- ESD Funding Requirement
- Provisions and Additional Services

### **SERVICE OVERVIEW AND CALENDAR**

### **PROGRAMS FOR CHILDREN WITH SPECIAL NEEDS**

- Special Education Administration
- Special Education Director
- Itinerant Special Education Teacher
- Speech and Language Services
- Speech and Language Assistant/Para
- School Psychologist Assessment
- Child Find
- Autism Consultation

### **INSTRUCTIONAL AND CURRICULUM SUPPORT**

- Instructional Support
- Academic School Counselor
- Nursing Services
- Library Support

### **TECHNOLOGY SERVICE SUPPORT**

- Network Services
- E-Rate Support
- Technology Services
- Scuta *\*grant funded*
- Care Solace *\*grant funded*

## **CONTINUED**

### **ADMINISTRATIVE AND SUPPORT SERVICES**

- Superintendent's Office
- Threat Assessment Coordinator
- CPI Crisis Prevention Institute – Restraint Training
- Truancy Officer
- Home School Registrar
- Grant Writing
- Management of Special Revenue and Grants
- Copy Shop
- Administrative Services
- Principal and Fiscal Services
- Audit Services
- CTE Liaison
- Lake County Equity Committee
- Medicaid Administrative Claiming
- School Response Team

### **GRANT PROGRAMS**

- Behavior Specialists\*
- SEL/Counselor
- Early Intervention/Early Childhood Special Education Program
- Douglas-Lake Early Learning Hub Grants
- School Safety Prevention Specialist
- Integrated Guidance Grant Funds
- Aligning for Student Success

### **2024-25 GENERAL FUND CHARTS**

- Actual Expenses
- Actual Revenue

### **2025-26 GENERAL FUND CHARTS**

- Budgeted Expenses
- Budgeted Revenue

# Message From the Superintendent

The Lake County Education Service District has an ongoing commitment to the goal of providing the best possible educational services to the component districts of Lake County. We strive to support all students of Lake County, particularly those with special needs. We all still continue to face three large hurdles: funding, staffing, and an economic downturn that present unique challenges to our remote and rural districts. With these hurdles in mind, this LSP is written in a broad language. With the collaboration of ESD staff and component district Superintendents during the spring and summer more detailed service allocations will be finalized through the MOU process, which then will be presented to each district no later than the September school board meetings.

Moving forward, the Superintendents, in collaboration with a third party mediator have revamped the LSP/MOU process to provide more dedicated meetings that will improve collaboration and communication between the ESD and component district superintendents throughout the year. The Superintendents will start meeting in November and December preparing the upcoming LSP. With anticipated board approvals by the 1st of March, the superintendents then work to draft MOUs by May with Board approval by end of September.

I feel that working together we can maximize our resources and meet our goal of providing the best educational experience for all Lake County students. Highlights in this year's plan compared to last year include:

- **County Equity Committee** - SB-732 passed last year requiring all school districts to have an Equity Committee. The ESD is taking on this task supporting a Countywide Equity Committee that has 5-7 yearly meetings.
- **Every Day Matters (Attendance)** - Supporting districts with a tier II/III attendance specialist.

The last two years we have seen a reduction in some state grant funds and anticipate a mid-biennium budget shortage in state funding; however, there is a reason to believe, the February 2026 forecast will paint a stronger picture for us. We know there will be a reduction again in the SSPS Grant and more than likely in the ESD's Technical Assistance Grant. Therefore we have shifted more staffing to the general fund and have asked component districts to pick up partial funding of a particular FTE.

Respectfully,

Lane Stratton  
Superintendent

# LAKE COUNTY ESD BOARD'S ADMINISTRATION

## LAKE COUNTY ESD BOARD OF DIRECTORS

**WILL CAHILL – BOARD CHAIR**  
Zone 1  
Years Served – 4  
[cahill.will@yahoo.com](mailto:cahill.will@yahoo.com)

**STEFANI ROSEBERRY - VICE CHAIR**  
At – Large  
Years Served – 10  
[sroseberry@lakeesd.k12.or.us](mailto:sroseberry@lakeesd.k12.or.us)

**DALE CHIONO**  
Zone 2  
Years Served – 28  
[dchiono@centurytel.net](mailto:dchiono@centurytel.net)

**MARK LOUIE**  
At – Large  
Years Served – 0  
[marklouie44@gmail.com](mailto:marklouie44@gmail.com)

**SAMANTHA HALL**  
Zone 3  
Years Served – 3  
[samantha@hallmotor.com](mailto:samantha@hallmotor.com)

**CLAYTON SHARP**  
Zone 4  
Years Served – 12  
[claytonsharp77@gmail.com](mailto:claytonsharp77@gmail.com)

**JIM HIATT**  
Zone 5  
Years Served – 11  
[jimhiatt\\_2010@hotmail.com](mailto:jimhiatt_2010@hotmail.com)

## LAKE COUNTY ESD ADMINISTRATION

**LANE STRATTON**  
Superintendent  
[lstratton@lakeesd.k12.or.us](mailto:lstratton@lakeesd.k12.or.us)

**SARA SARENSEN**  
Business Manager  
[ssarensen@lakeesd.k12.or.us](mailto:ssarensen@lakeesd.k12.or.us)

**TAYLOR HILEMAN**  
Office Manager  
[thileman@lakeesd.k12.or.us](mailto:thileman@lakeesd.k12.or.us)

## LAKE COUNTY ESD BUDGET COMMITTEE

LAKE COUNTY SD #7	NORTH LAKE SD #14	PAISLEY SD #11	ADEL SD #21	PLUSH SD #18
Michael Carter	Cameron Mitchem	David Shanahan	Peter Osborne	Bill Black
Amanda O'Bryan	Scott Duffner	James vanBelle		

## LAKE COUNTY ESD STAFF

**MICHAEL BENSON**  
EI/ECSE Director

**ALINA BRADBURY**  
Special Education Teacher

**ROSANA CAHILL**  
School Counselor

**LUCI CARTER**  
YMP Assistant

**MARGIE COLAS**  
IG Liaison

**WENDY COLLMAN**  
Payroll/Copy Shop

**AMY FORTUNE**  
Instruction and Curriculum

**JEANETTE GRANT**  
Behavior Specialist

**KYLIE HICKEY**  
Behavior Specialist

**KATHLEEN JONES**  
Speech Language Pathologist

**BRITTANY LOV**  
YMP Director

**EZY RODRIGUEZ**  
EI/ECSE Assistant

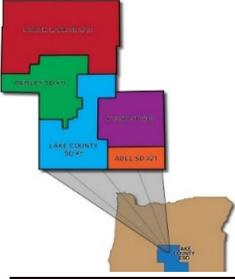
**SAMMY SHARPE**  
Autism Specialist

**BRITTANIE SHERIDAN**  
Speech Language Pathologist

**TONYA STRATTON**  
Adel Clerk

**RYAN TAGUE**  
Threat Assessment

# COMPONENT SCHOOL DISTRICTS



Lake County ESD provides services to approximately 1000 students across five school districts and a total of nine schools. Located in the high desert outback of south-central Oregon, Lake County Education Service District is one of the smallest of the nineteen Oregon ESDs but the largest in terms of square miles (8,359).

## Lake County School District #7

**MICHAEL CARTER**  
Superintendent

1341 SOUTH 1<sup>ST</sup> STREET  
LAKEVIEW, OR 97630  
541-947-3347

**JORDAN WARNER**  
Administrative Assistant

**STUDENT COUNT**  
**640**

**ADMw**  
**876**

**PERCENT**  
**52%**

## Lake County School District #14

**GAIL BUERMANN**  
Superintendent

57566 FORT ROCK ROAD  
SILVER LAKE, OR 97638  
541-576-2121

**JANET WALDRON**  
Office Manager

**STUDENT COUNT**  
**219**

**ADMw**  
**415**

**PERCENT**  
**24.6%**

## PAISLEY SCHOOL DISTRICT #11

**MARK PAGE**  
Superintendent

260 GREEN ST. / P.O. BOX 97  
PAISLEY, OR 97636  
541-943-3111

**RUTH ROBINSON**  
District Secretary

**STUDENT COUNT**  
**196**

**ADMw**  
**320**

**PERCENT**  
**19%**

## ADEL SCHOOL DISTRICT #21

**LANE STRATTON**  
Superintendent/Principal

18286 TWENTY MILE RD.  
ADEL, OR 97620  
357 NORTH L ST. – BUSINESS OFFICE  
LAKEVIEW, OR 97630  
541-947-5418

**TONYA STRATTON**  
School Clerk

**Student Count**  
**13**

**ADMw**  
**43**

**Percent**  
**2.6%**

## PLUSH SCHOOL DISTRICT #18

**BRENDEN FITZGERALD**  
Board Chair

18254 MORRIS LN.  
PLUSH, OR 97637  
541-947-2259

**CHANDRA CAHILL**  
Deputy Clerk

**Student Count**  
**4**

**ADMw**  
**31**

**Percent**  
**1.8%**

# Local Service Plan Information

## PURPOSE OF THE LOCAL SERVICE PLAN

As a result of HB 3184 passed by the 2005 Legislature, the annual resolution process has been merged into the creation of a local service plan to be developed jointly by the Education Service District and its component school districts. This process was not new for Lake County ESD. The resolution services provided for its five constituent school districts have always been a direct result of discussion, compromise, and agreement among our five component school districts and their respective staff and boards.

## APPROVAL PROCESS

The criteria to approve the Local Service Plan requires that two-thirds of the component school districts, with at least 50 percent of the student population (ADM) of the previous year, must vote in favor of the plan. [ORS 334.175(5) (a)(b)]

The Local Service Plan is presented to the Budget Committee, which is comprised of representatives from the component school districts and the ESD Board of Directors. The committee meets two times throughout the school year. During the spring months the Administrators from the five districts discuss and agree to the proposed resolution services for the following year. This proposal is presented to the Budget Committee in January. Final school district approval is completed in February with the final budget approval at the May meeting. Throughout the year, school districts have the opportunity to discuss the proposed resolution services at their individual board meetings. Administrators may bring back comments to the ESD superintendent at their monthly administrative meetings.

## REQUIRED PROGRAMS AND SERVICE AREAS

### PROGRAMS FOR CHILDREN WITH SPECIAL NEEDS

- ❖ Special education
- ❖ At-risk students
- ❖ Professional development for employees who provide those services

### INSTRUCTIONAL AND CURRICULUM SUPPORT

- ❖ Helping schools meet the requirements of state and federal law
- ❖ Providing services designed to allow the ESD to participate in and facilitate a review of state and federal standards related to the provision of a quality education
- ❖ Supporting and facilitating continuous improvement planning
- ❖ Support for school-wide behavior and climate issues
- ❖ Providing professional development for employees who provide these services

### TECHNOLOGY SERVICE SUPPORT

- ❖ Technology infrastructure services
- ❖ Data services
- ❖ Instructional technology services
- ❖ Distance learning
- ❖ Professional development for employees who provide those services

### ADMINISTRATIVE AND SUPPORT SERVICES

- ❖ Services designed to consolidate component school district business functions
- ❖ Liaison services between ODE and component districts
- ❖ Registration of children being taught by private teachers, parents or legal guardians pursuant to ORS 330.035

# Local Service Plan Information Continued

## GOALS OF THE LOCAL SERVICE PLAN CORE SERVICE AREAS

As specified in HB 3184, the goals of the four core service areas are to:

- ❖ Assist component school districts in meeting the requirements of state and federal law
- ❖ Improve student learning
- ❖ Enhance the quality of instruction provided to students
- ❖ Provide professional development to component school district employees
- ❖ Enable component school districts and the students who attend schools in those districts to have equitable access to resources
- ❖ Maximize operational and fiscal efficiencies for component school districts

## AMENDMENT PROCEDURE

All proposed services are contingent to adequate state funding. Inadequate funding and staffing levels may result in an amendment to the Local Service Plan. The Local Service Plan can be amended by a resolution of constituent districts and approval by the ESD Board using the same criteria to approve the original plan. [ORS 334.175(6)]

## ANNUAL PERFORMANCE MEASURE

In keeping with HB 3184 and previous practices at Lake County ESD, the services provided and outlined in the Local Service Plan are measured annually by the component school districts. Lake County ESD conducts an online survey of all services provided under the Local Service Plan to each local district for the purpose of measuring the effectiveness of each program service. A summary of this performance measurement shall be provided to the component school district boards, superintendents and their teaching staff, and to the ESD Board.

## ESD FUNDING REQUIREMENTS

ORS 334.177 requires that at least ninety percent (90%) of all ESD revenues from the State School Fund (SSF) and other funds considered local tax revenues be spent on the provision of approved resolution services. The remaining ten percent (10%) may be spent on administrative costs.

## PROVISIONS FOR ADDITIONAL SERVICES

In addition to approved resolution services, an ESD may provide other services to component districts or other public or private entities on a contract (reimbursable) basis, when these services are approved within the Local Service Plan. Expenditures by the education service district for such services provided on a contract (reimbursable) basis are not subject to the 90% expenditure requirement.

# Service Overview and Calendar

The Lake County Education Service District provides a wide variety of services to our five member school districts. Those services have been organized to fit within the four core service areas as outlined in HB 3184. The Lake County ESD has a positive working relationship with our districts, and together we annually review and revise services to best meet the needs of the students. The 2026-27 Local Service Plan includes all service areas identified in HB 3184 and additional services identified as needed by our local school districts. We have incorporated what was previously known as resolution services into the four core service areas of our Local Service Plan.

A comprehensive list of programs and services provided by Lake County ESD is listed within the core service areas of the 2026-27 Local Service Plan.

<b>CALENDAR OF APPROVAL</b>											
<b>NOVEMBER 2025</b>	Review of 2025-26 resolution services by component school district superintendents and ESD administration										
<b>JANUARY 2026</b>	The 2026-27 Local Service Plan presented to the ESD Budget Committee for review and approval										
<b>FEBRUARY 2026</b>	The 2026-27 LSP is submitted to the component school districts for District board approval										
	<table border="0"> <tr> <td>Lakeview SD #7</td> <td>February 11, 2026</td> </tr> <tr> <td>North Lake SD #14</td> <td>February 9, 2026</td> </tr> <tr> <td>Paisley SD #11</td> <td>February 9, 2026</td> </tr> <tr> <td>Adel SD #21</td> <td>February 12, 2026</td> </tr> <tr> <td>Plush SD #18</td> <td>February 10, 2026</td> </tr> </table>	Lakeview SD #7	February 11, 2026	North Lake SD #14	February 9, 2026	Paisley SD #11	February 9, 2026	Adel SD #21	February 12, 2026	Plush SD #18	February 10, 2026
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North Lake SD #14	February 9, 2026										
Paisley SD #11	February 9, 2026										
Adel SD #21	February 12, 2026										
Plush SD #18	February 10, 2026										
<b>MARCH 2026</b>	Approval cycle complete										
<b>MAY 2026</b>	ESD budget committee approves 2026-27 budget										
<b>MAY 2026</b>	2026-27 District MOUs presented for review to component district superintendents										
<b>JUNE 2026</b>	2026-27 ESD budget adopted										
<b>JUNE 2026</b>	2026-27 Local Service Plan submitted to ODE										
<b>AUGUST 2026</b>	District 2026-27 MOUs submitted to component districts for district board approval										

# Programs for Children with Special Needs

<b>SPECIAL EDUCATION ADMINISTRATION</b>		<b>FTE: 0.5</b>
<b>Districts Served:</b>	Lake County SD#7, North Lake SD#14, Paisley SD #11, Adel SD#21, Plush SD#18	
<p>The administration of the Special Education Department includes management of school-age programs, management of specialists through evaluation and leadership, and oversight of contracts for specialized services. It is the responsibility of this administration to stay current on special education law and report and present updates to staff. The Special Education Department provides administrative support necessary to assist component districts in planning and coordinating their special education services. The staff is also involved in consultation with instructional staff and parents regarding IEP/IFSP development, interpretation of data, appropriate adaptive equipment, and inclusion strategies. Staff monitors and reports progress as indicated on the IEP. Services include</p>		
<ul style="list-style-type: none"> <li>❖ Program and staff development</li> <li>❖ File review and maintenance</li> <li>❖ Regional census/recordkeeping</li> <li>❖ Special education software management (TIENet)</li> <li>❖ Assistive technology support</li> <li>❖ State and federal reporting</li> <li>❖ Child Find activities</li> <li>❖ Regional Technical Assistance Provider</li> </ul>		
<p>The Special Education Department at Lake County ESD has five programs that provide special education services to the communities of Lake County. These programs are:</p>		
<ul style="list-style-type: none"> <li>❖ <b>ITINERANT SPECIAL EDUCATION TEACHER</b> <i>on site as needed</i></li> <li>❖ <b>SPEECH LANGUAGE SERVICES</b></li> <li>❖ <b>PSYCHOLOGICAL ASSESSMENTS</b></li> <li>❖ <b>EARLY INTERVENTION/EARLY CHILDHOOD SPECIAL EDUCATION PROGRAM</b></li> <li>❖ <b>AUTISM EVALUATION/CONSULTATION</b></li> </ul>		

<b>SPECIAL EDUCATION DIRECTOR</b>	
<b>Districts Served:</b>	Paisley SD#11, Adel SD#21, Plush SD#18
<p>The director of special education is the administration personnel that attends and provides input at IEP meetings. The director oversees and manages all special education services within the districts served. Services include:</p>	
<ul style="list-style-type: none"> <li>❖ Abbreviated School Day Reporting</li> <li>❖ General Supervision</li> <li>❖ Support staff with Special Education programs</li> </ul>	

<b>ITINERANT SPECIAL EDUCATION TEACHER</b>		<b>FTE: 1.25</b>
<b>Districts Served:</b>	Lake County SD#7, Paisley SD#11, Adel SD#21, Plush SD#18	
<b>Flow Through:</b>	Lake County SD#7	<b>FTE: 1.0</b>
<p>The function of the itinerant special education teacher is to use research based instructional methods with children who have various disabilities, providing direct instruction to these students and acting as a consultative resource to instruct staff in ways to help implement these methods within the school setting. The goal is to assist students who learn differently to acquire skills which will contribute to their development. The itinerant special education teacher also writes the IEPs based on the evaluations and attends, coordinates the IEP meetings.</p>		

# Programs for Children with Special Needs Continued

<b>SPEECH AND LANGUAGE SERVICES</b>		<b>FTE: 2.1</b>
<b>Districts Served:</b>	Lake County SD#7, North Lake SD#14, Paisley SD#11, Adel SD#21, Plush SD#18	
<p>The Speech Language Program provides instruction to children who have speech and language disorders and hearing impairments. Services include identification, diagnostic evaluation, and intervention, which are provided through direct instruction and consultation with teachers and parents. The program also provides hearing screenings and services to children with hearing impairments through consultation and direct instruction. Kindergarten through third, seventh, eleventh and newly enrolled students are screened for hearing annually. Speech language screenings are provided to all kindergarteners. The staff in this program serve young children through the EI/ECSE program as well as all students in Lake County.</p>		

<b>SPEECH AND LANGUAGE ASSISTANT / PARA</b>		
<b>Districts Served:</b>	Lake County SD#7, North Lake SD#14, Paisley SD#11	
<p><i>This service is contingent on staffing for the 2026-27 school year. The ESD is in the process of hiring an SLPA. Depending on staffing levels for SLPs will determine the need for an assistant and para support.</i></p>		

<b>SCHOOL PSYCHOLOGIST ASSESSMENT</b>		<b>Contracted Service</b>
<b>Districts Served:</b>	Lake County SD#7, North Lake SD#14, Paisley SD#11, Adel SD#21, Plush SD#18	
<p>The program provides evaluations, risk assessments, mental health assessments, and behavior consultations and supports school staff in the development and implementation of student FBAs. This individual is also a member of school teams that make decisions about special education eligibility. These services are provided to children from birth to 21 or graduation from high school.</p>		

<b>CHILD FIND</b>		<b>FTE .10</b>
<b>Districts Served:</b>	Lake County SD#7, North Lake SD#14, Paisley SD#11, Adel SD#21, Plush SD#18	
<p>The Early Intervention/Early Childhood Special Education director performs activities that identify and refer children with special needs. These activities include radio, cable TV, and newspaper ads and articles. Posters (Spanish/English) are placed in all communities throughout Lake County and presentations are made to service organizations. All activities are conducted annually county-wide.</p>		

<b>AUTISM CONSULTATION</b>		<b>FTE .75</b>
<b>Districts Served:</b>	Lake County SD#7, North Lake SD#14, Paisley SD#11, Adel SD#21, Plush SD#18	
<p>Lake County ESD provides autism consulting through a trained specialist for all five districts. This specialist provides both direct service and consultation to teachers, parents, and students so that children will benefit from their educational environment and become as independent as possible in their schools, homes, and community. The autism specialist is part of the IEP team and will assist with writing the IEP as well as attending and coordinating IEP meetings.</p>		

# Instructional And Curriculum Support

<b>INSTRUCTIONAL SUPPORT</b>		<b>FTE: TBD</b>
<b>Districts Served:</b>	Lake County SD#7, North Lake SD#14, Paisley SD#11, Adel SD#21, Plush SD#18	
<p>The Instructional Support Department consists of a director and a curriculum/instruction specialist. Services are provided to the five districts in the following areas:</p> <ul style="list-style-type: none"> <li>❖ Curriculum, instruction, and state assessment training and assistance</li> <li>❖ Coordination and provision of staff professional development</li> <li>❖ State Standards support</li> <li>❖ Continuous Improvement Planning (CIP, TSI, CSI)</li> <li>❖ Support for Educator Effectiveness/Teacher Evaluation</li> <li>❖ One-On-One Teacher Mentoring</li> <li>❖ Eastern Oregon Regional Education Network board member</li> <li>❖ RTI Data Teams</li> <li>❖ Classroom STEM units and STEM hub member</li> </ul>		

<b>ACADEMIC SCHOOL COUNSELOR</b>		<b>Contact Person: Lane Stratton</b>
<b>Districts Served:</b>	Adel SD#21, Plush SD#18	
<b>Flow Through:</b>	Lake County SD #7, North Lake SD #14, Paisley SD#11	
<p>Flow through dollars are provided to three K-12 school districts (Paisley, North Lake, District 7) to fund school counselors who provide academic and career counseling, as well as interventions for at-risk (but not deeply troubled) youth. Adel and Plush School Districts, both one room schools, receive academic counseling services on an as needed basis from ESD personnel.</p>		

<b>NURSING SERVICES</b>		<b>Contracted Service</b>
<b>Districts Served:</b>	Lake County SD#7, North Lake SD#14, Paisley SD#11, Adel SD#21, Plush SD#18	
<p>The district nurse is an employee of Lake Health District and has a current license to practice as an RN in the State of Oregon. Responsibilities include, but are not limited to, on an as requested basis:</p> <ul style="list-style-type: none"> <li>• Infection control and public health monitoring</li> <li>• Assist with health screenings</li> <li>• Immunization tracking and compliance</li> <li>• Staff training: seizure, diabetic, medication, emergency medication</li> <li>• Identify, consult and review student care plans</li> <li>• Make referrals when necessary</li> </ul>		

<b>LIBRARY SUPPORT</b>		<b>Contracted Service</b>
<b>Districts Served:</b>	Lake County SD#7, North Lake SD#14, Paisley SD#11, Adel SD#21, Plush SD#18	
<p>Lake County ESD has contracted with an experienced school library consultant to support county school libraries and assist with district compliance with the Division 22 Standards.</p>		

# Technology Service Support

<b>NETWORK SERVICES</b>		<b>CONTACT PERSON: SARA SARENSEN</b>
<b>Districts Served:</b>	Lake County SD#7, North Lake SD#14, Paisley SD#11, Adel SD#21, Plush SD#18	
Lake County ESD provides high speed internet connectivity for the five component school districts through contracts with various providers. All districts now have internet access through fiber optic connection.		

<b>E- RATE SUPPORT</b>		<b>CONTACT PERSON: SARA SARENSEN</b>
<b>Districts Served:</b>	Lake County SD#7, North Lake SD#14, Paisley SD#11, Adel SD#21, Plush SD#18	
The Business Manager for Lake County ESD provides E-Rate support to component school districts. E-rate is a federal program which provides discounts for telecommunication services, Internet access, and networking equipment. Lake County ESD provides assistance in completing the numerous forms, meeting deadlines, and ensuring compliance with the program's many rules.		

<b>TECHNOLOGY SERVICES</b>		<b>CONTACT PERSON: SARA SARENSEN</b>
<b>District Served:</b>		
<b>Flow Through:</b>	Lake County SD#7	
Lake County ESD has flowed through funding for a portion of Lake County SD #7's technology service staff for the past several years.		

<b>SCUTA Grant Funded</b>		<b>CONTACT PERSON: TAYLOR HILEMAN</b>
<b>Districts Served:</b>	Lake County SD#7	
School Counselor Use of Time Analysis is a data-driven software platform for school counselors and districts to track, analyze and report on counseling activities.		

<b>CARE SOLACE Grant Funded</b>		<b>CONTACT PERSON: TAYLOR HILEMAN</b>
<b>Districts Served:</b>	Lake County SD#7, North Lake SD#14, Paisley SD#11, Adel SD#21, Plush SD#18	
Care Solace provides mental health care coordination for all students, staff, board members and families seeking mental health professionals. Care Solace takes on the responsibility of finding a therapist that is taking patients and sends the information to the student/staff. This service is for all populations within Lake County and is not biased based on insurance or economic standing.		

# Administrative and Support Services

<b>SUPERINTENDENT'S OFFICE</b>	<b>FTE: .40</b>
<b>Districts Served:</b> Lake County SD#7, North Lake SD#14, Paisley SD#11, Adel SD#21, Plush SD#18	
<p>The superintendent's office includes general functions related to the management of the Lake County ESD including interactions with the public, the Board of Directors, and local school district superintendents. The office also oversees policy development, boundary board issues, preparation and management of the Local Service Plan, and other general duties related to assuring that the Lake County ESD is serving its component school districts, and adhering to state and federal laws and mandates. In addition, the office coordinates board trainings, hosts regional events, and provides other services to component school districts and boards as needed.</p>	

<b>THREAT ASSESSMENT COORDINATOR</b>	<b>FTE: .10</b>
<b>Districts Served:</b> Lake County SD#7, North Lake SD#14, Paisley SD#11, Adel SD#21, Plush SD#18	
<p>School Safety services include Student Threat Assessment. This service covers the full spectrum of intervention when there is a risk of violence, self-harm, or other self-destructive behaviors that place students at-risk for school and life difficulty. We strive to provide a comprehensive system of identification, assessment, and intervention to assist schools in addressing students who pose a threat to themselves and others.</p> <p>The following services are available to the five component school districts:</p> <ul style="list-style-type: none"> <li>• Consultation to school district staff</li> <li>• Training of district staff in threat assessment procedures</li> <li>• On-site threat assessment teams</li> <li>• Emergency Operating Plan Development and Review</li> </ul>	

<b>CPI CRISIS PREVENTION INSTITUTE – RESTRAINT TRAINING</b>	<b>CONTACT PERSON: RYAN TAGUE</b>
<b>Districts Served:</b> Lake County SD#7, North Lake SD#14, Paisley SD#11, Adel SD#21, Plush SD#18	
<p>This service provides required restraint training to staff working with special needs children and staff with positions where restraining a child may be necessary. Funding for this is provided through resolution services.</p>	

<b>TRUANCY OFFICER</b>	<b>CONTACT PERSON: LANE STRATTON</b>
<b>Districts Served:</b> Lake County SD#7, North Lake SD#14, Paisley SD#11, Adel SD#21, Plush SD#18	
<p>This service provides administrative staff to respond to attendance infractions reported by school districts. Services are provided as requested.</p>	

<b>HOME SCHOOL REGISTRAR</b>	<b>CONTACT PERSON: TAYLOR HILEMAN</b>
<b>Districts Served:</b> Lake County SD#7, North Lake SD#14, Paisley SD#11, Adel SD#21, Plush SD#18	
<p>The Lake County ESD acts as a registrar for home school students in Lake County. The administrative assistant maintains student files, coordinates testing at the mandated grade levels, provides notification of enrollment, and DMV documentation as needed. In addition, local component school districts are informed on a new enrollment basis of the registered home schooled students within their district boundaries. The office manager/administrative assistant coordinates the annual state testing for home school students, scores the tests and mails the results to the parent/guardian.</p>	

# Administrative and Support Services

<b>GRANT WRITING</b>		<b>CONTACT PERSON: MARGIE COLAS</b>
<b>Districts Served:</b>	Lake County SD#7, North Lake SD#14, Paisley SD#11, Adel SD#21, Plush SD#18	
Upon request, the superintendent and the Integrated Guidance Liaison coordinate grant writing for the ESD and the five constituent school districts.		

<b>MANAGEMENT OF SPECIAL REVENUES AND GRANTS</b>		<b>CONTACT PERSON: MARGIE COLAS</b>
<b>Districts Served:</b>	Lake County SD#7, North Lake SD#14, Paisley SD#11, Adel SD#21, Plush SD#18	
The ESD provides technical assistance and support for annual Maintenance of Effort calculation. In addition, the ESD manages grants awarded for county-wide activities such as the Youth Mentor Program and Student Success Grants.		

<b>COPY SHOP</b>		<b>FTE: .15</b>
<b>Districts Served:</b>	Lake County SD#7, North Lake SD#14, Paisley SD#11, Adel SD#21, Plush SD#18	
Lake County ESD provides low-cost black and white and color printing, binding, and lamination services to component school districts upon written requests.		

<b>ADMINISTRATIVE SERVICES</b>		<b>CONTACT PERSON: LANE STRATTON</b>
<b>Districts Served:</b>	Adel SD#21, Plush SD#18	
Service includes attendance at the districts' board meetings, assistance with school improvement planning, and providing information regarding pertinent school laws. The ESD's superintendent serves as special education director for the three small school districts (Paisley, Plush, and Adel SDs).		

<b>PRINCIPAL AND FISCAL SERVICES</b>		<b>CONTACT PERSON: LANE STRATTON</b>
<b>Districts Served:</b>	Adel SD#21	
The Adel School District contracts with Lake County ESD to provide principal and fiscal oversight for their K - 8 <sup>th</sup> grade school. ESD employees conduct regular account payable and payroll runs. The business manager builds the annual budget for the Adel School Districts alongside the superintendent.		

<b>AUDIT SERVICES</b>		<b>CONTACT PERSON: SARA SARENSEN</b>
<b>Districts Served:</b>	North Lake SD#14, Paisley SD#11, Adel SD#21, Plush SD#18	
<b>Flow Through:</b>	Lake County SD #7	
Lake County ESD coordinates the annual audit for four of the five school districts and ESD. The cost of the audit is paid up front by the ESD to reduce the overall expense. Annually, in late spring, the ESD reviews its 90% direct service expenditures. If funds are available, school districts are not invoiced for their individual shares of the annual audit cost		

# Administrative and Support Services

<b>CTE LIAISON</b>		<b>FTE: .02</b>
<b>Districts Served:</b>	Lake County SD#7, North Lake SD#14, Paisley SD#11, Adel SD#21, Plush SD#18	
<p>The goal is to have the ESD support the component districts in fulfilling CTE (Perkins and HSS funds) requirements, staying in compliance with CTE programs of study, and support the improvement of CTE programs. This work is in conjunction with the Aligning for Student Success: Integrated Guidance program. The liaison will work to familiarize themselves with the dynamics of the CTE programs in the schools the ESD serves. This allows the ESD to support schools in grant writing for CTE projects and assist with allowable uses under the remaining integrated guidance grants in order to support CTE programs in the component districts.</p> <ul style="list-style-type: none"> <li>• Provide technical assistance in grant writing to obtain funds to support and promote CTE programs in component districts.</li> <li>• Attend Central Oregon Perkins Alliance meetings.</li> <li>• Assist districts in following the allowable use requirements under Perkins and the remaining IG grants in order to support CTE.</li> <li>• Provide assistance to staff trying to obtain CTE licensure.</li> </ul>		

<b>LAKE COUNTY EQUITY COMMITTEE</b>		<b>CONTACT PERSON: MARGIE COLAS</b>
<b>Districts Served:</b>	Lake County SD#7, North Lake SD#14, Paisley SD#11, Adel SD#21, Plush SD#18	
<p>Lake County ESD will facilitate a countywide Equity Committee for all the component districts in order to meet the requirements of SB 732 and Division 22 Standards (OAR 581-022-2307). Duties include:</p> <ul style="list-style-type: none"> <li>• Advising the school district boards and the school district superintendents about the educational equity impacts of policy decisions;</li> <li>• Informing the school district boards and school district superintendents of the larger district-wide climate and the experiences of underserved student groups, and advising the boards and superintendents on how best to support these populations</li> </ul>		

<b>MEDICAID ADMINISTRATIVE CLAIMING</b>		<b>CONTACT PERSON: TAYLOR HILEMAN</b>
<b>Districts Served:</b>	Lake County SD#7, North Lake SD#14	
<p>The ESD will facilitate Medicaid Administrative Claiming (MAC) with any district wanting to participate. MAC is a program whereby a district can claim expenses associated with coordinating medical, mental health, dental, and vision services for students. The ESD will provide training to all involved school district staff, technical assistance throughout the claiming process, and submit claims using district provided data. When funds are available, the ESD may choose to pay the match amount for the district's claim.</p>		

<b>SCHOOL RESPONSE TEAM</b>		<b>CONTACT PERSON: LANE STRATTON</b>
<b>Districts Served:</b>	Lake County SD#7, North Lake SD#14, Paisley SD#11, Adel SD#21, Plush SD#18	
<p>Lake County School Response Team is a cooperative, volunteer effort among participants from Lake County. The team is made up of persons specially trained in crisis response: school staff members, administrators, counselors, ESD personnel, mental health personnel and community members. All these people come together to assist schools during times of crisis. The goal of the team is to provide direction, support and organization during instances of confusion and chaos for both students and staff. The team works to guide the school and/or district to a state of homeostasis.</p>		

# Grant Programs

(Non-Resolution Service)

<b>BEHAVIOR SPECIALISTS</b>		<b>FTE: 1.5</b>
<b>Districts Served:</b>	Lakeview SD#7, North Lake SD#14 Paisley SD #11, Adel SD#21, Plush SD#18	
<p>These specialists will provide supports to all five school districts in determining the best plan of action for children needing behavioral and emotional supports. This person will assist with creating behavior plans (FBAs), coaching teachers, training staff in areas such as Trauma Informed Care, and being a resource for ways to work with children with behavior concerns. The behavior specialists also help students access mental health resources outside of school, such as Lake County Mental Health, and to connect students with behavior counselors on a regular basis at the school.</p> <p><i>*Depending on the state funding levels, this service may become a resolution service instead of a grant funded program.</i></p>		

<b>SOCIAL EMOTIONAL LEARNING/COUNSELOR</b>		<b>FTE: 1.0</b>
<b>Districts Served:</b>	North Lake SD#14, Paisley SD#11, Adel SD#21, Plush SD#18	
<p>This service teaches Character Strong Purposeful People classes, prek-8. These classes include a proactive, researched based approach to bullying prevention through specific lessons and resources. This person also collaborates with administration and teachers within the schools for student behavioral and mental health needs. This service is delivered by multiple settings including in the classroom, small group and one-on-one. The counselor also help students access mental health resources outside of school, such as Lake County Mental Health, and to connect students with behavior counselors on a regular basis at the school.</p>		

<b>EARLY INTERVENTION/EARLY CHILDHOOD SPECIAL EDUCATION PROGRAM</b>	
<b>Districts Served:</b>	Lake County SD#7, North Lake SD#14, Paisley SD#11, Adel SD#21, Plush SD#18
<p>The Early Intervention/Early Childhood Special Education (EI/ECSE) program provides services to children with disabilities, birth to kindergarten entry, and their families. The Douglas ESD, through the Oregon Department of Education, contracts with Lake County ESD to provide these services in Lake County. The EI/ECSE program is very active in Child Find activities. Referrals are taken from members of the community and, with parents' permission, evaluations are conducted to determine eligibility for the EI/ECSE program. Services are provided to children and their families through home visits, ECSE classrooms, consultation to community preschools and Head Start programs, toddler groups, and speech groups.</p>	

<b>DOUGLAS-LAKE EARLY LEARNING HUB GRANTS</b>	
<b>Districts Served:</b>	Lake County SD#7, North Lake SD#14, Paisley SD#11, Adel SD#21, Plush SD#18
<p>The Lake County ESD participates with Douglas, Klamath, and Lake Counties in the South-Central Early Learning Hub. The Hub provides funding through the Oregon Early Learning Division for a number of early learning programs including school readiness, kindergarten engagement, and home visiting.</p>	

<b>SCHOOL SAFETY PREVENTION SPECIALIST</b>		<b>CONTRACTED SERVICE</b>
<b>Districts Served:</b>	Lake County SD#7, North Lake SD#14, Paisley SD#11, Adel SD#21, Plush SD#18	
<p>The plan is designed to provide school districts with a multi-tiered system of supports ranging from curriculum-based universal prevention programs, to safety-based crisis interventions. These offerings include suicide prevention services (Adi's Act), behavioral safety assessments, access to the Safe Oregon Tip Line, and positive school culture and climate support that includes programs to prevent bullying, cyberbullying, harassment, and intimidation, and to promote mental health and well-being in school districts statewide.</p>		

# Grant Programs Continued

(Non-Resolution Service)

<b>INTEGRATED GUIDANCE GRANT FUNDS</b>	<b>FTE: .98</b>
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<b>Districts Served:</b>	Lake County SD#7, North Lake SD#14, Paisley SD#11, Adel SD#21, Plush SD#18
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These funds support all programs under the umbrella of Integrated Guidance implementation, including an ESD supported liaison position (Special Programs Liaison). The Special Programs Liaison will coordinate the work of additional ESD staff and contact consultants who are providing support and training to school districts within ESD grant agreements. The SPL is expected to consistently participate in planned ODE virtual and in-person meetings, participate in equity training, communicate regularly with component district admin and/or staff via in-person, virtual, email or phone and communicate regularly with the designated ODE staff. The SPL time will be funded by moneys designated to assist school districts to develop educational strategic plans aligned with the values and goals of the grants under the Integrated Guidance program.

<b>ALIGNING FOR STUDENT SUCCESS</b>	<b>CONTACT PERSON: MARGIE COLAS</b>
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<b>Districts Served:</b>	Lake County SD#7, North Lake SD#14, Paisley SD#11, Adel SD#21, Plush SD#18
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The purpose for Aligning for Student Success: Integrated Guidance for Six ODE Initiatives is to meet students' mental or behavioral health needs, foster improved student attendance, create more student pathways to graduation, and increase academic achievements for students, including reducing academic disparities for historically underserved students. General outcomes for the ESD in support of Integrated Guidance:

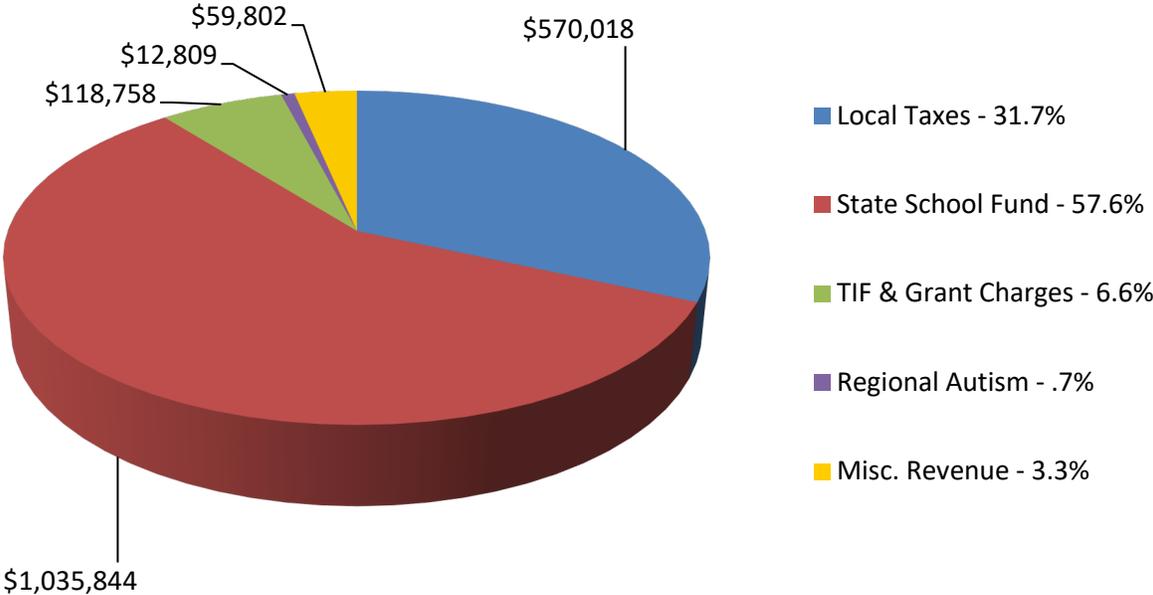
- Technical assistance for districts in their implementation of policies, systems, programs, and services that promote student social-emotional wellbeing, mental health, engagement, and physical safety.
- Technical assistance for the continued implementation of the identified key areas in district Integrated Guidance plans via consulting, coaching, professional development, or other supports.
- Technical assistance in data collection and analysis that builds capacity, data literacy, and continuous improvement of schools and districts.
- Technical assistance to further and expand community engagement to meet the requirements of district Integrated Guidance planning.
- Technical assistance for the growth and support of equity within each school district.
- Technical assistance to support the improvement of tier I and tier II chronic absenteeism.
- Technical assistance for college and career readiness programs for 8<sup>th</sup> grade and secondary students.
- Technical and grant writing support around improving CTE programs in component districts.

These grants provide funding to allow greater ESD support to districts. This includes the provision of technical assistance to districts in developing, implementing, and reviewing a plan for receiving Integrated Guidance grant money and providing coordination with Oregon Department of Education in administering and providing technical assistance to districts, including coordinating any coaching programs. All special ESD grant funding plans are generated based on allowable use and are adopted and amended as part of the Local Service Plan and approved by the Oregon Department of Education.

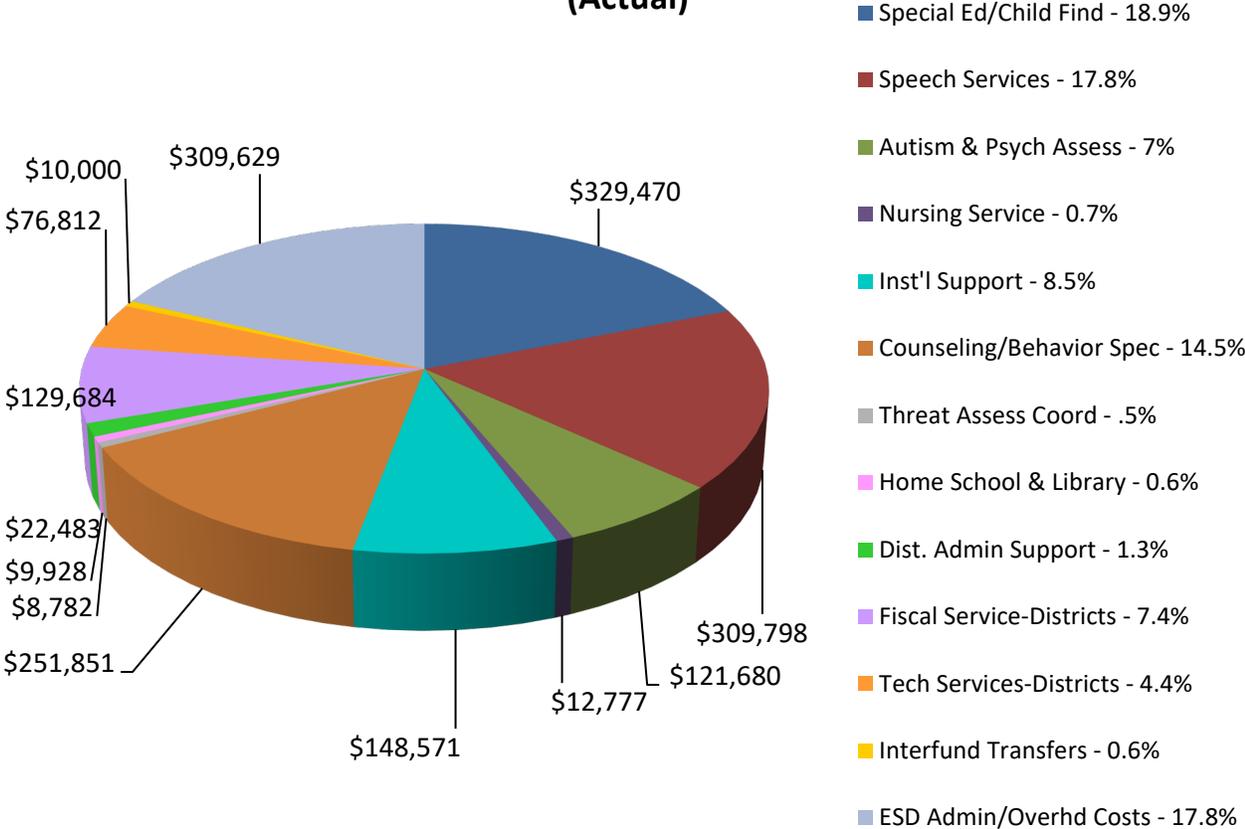


# 2024-25 General Fund Revenue/Expenses

## General Fund Revenue - 2024-25 (Actual)



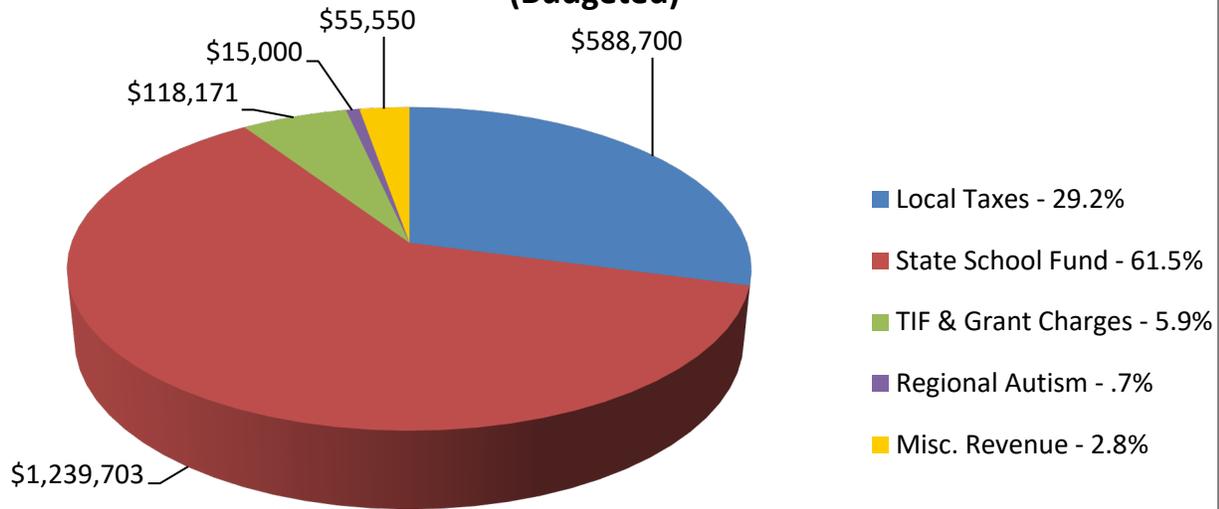
## General Fund Expenses - 2024-25 (Actual)



# 2025-26 General Fund Revenue/Expenses

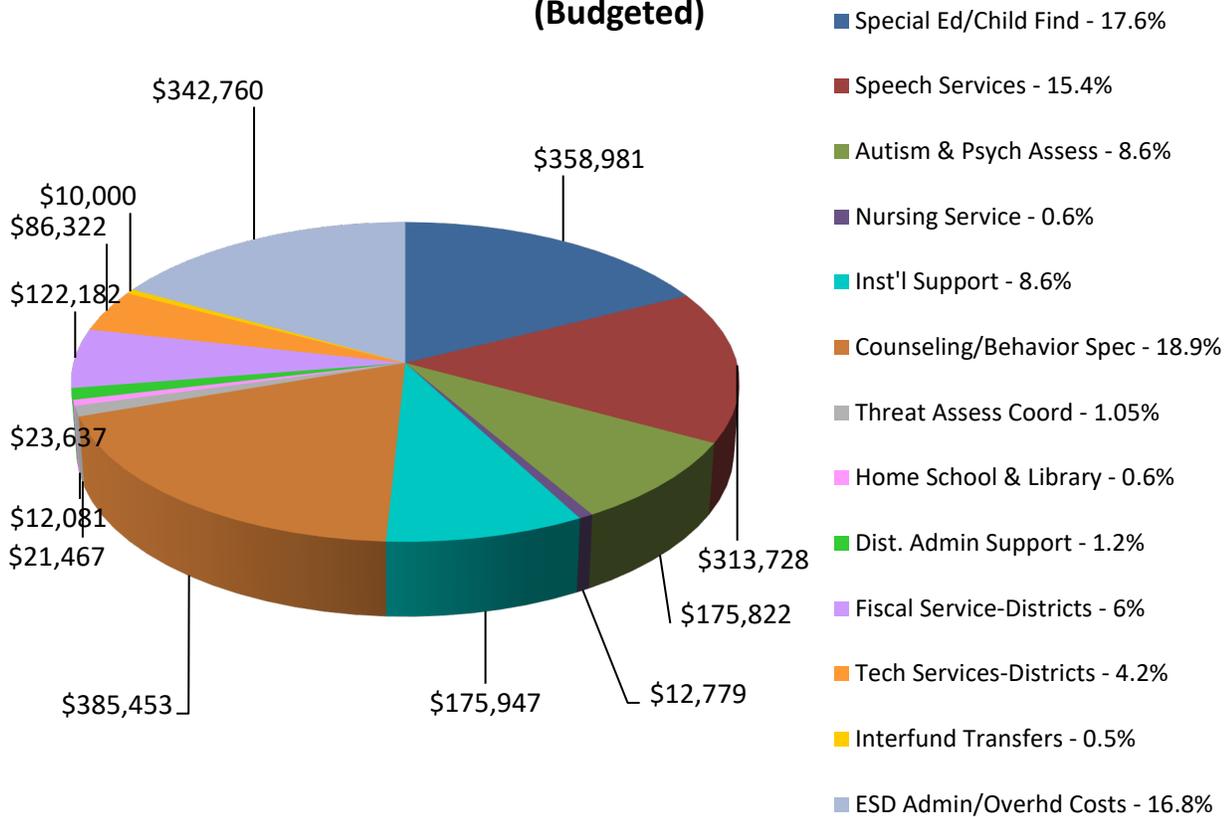
## General Fund Revenue - 2025-26

(Budgeted)



## General Fund Expenses - 2025-26

(Budgeted)



Lake County Education Service District

2024/25 Total Expenditures

Direct Services Worksheet

Fund	Func	Description	Total	Lakeveiw Dist #7	Paisley Dist #11	No.Lake Dist #14	Plush Dist #18	Adel Dist # 21	Total
100	1250	Spec Ed Teacher	122,501	33,661	51,671		8,548	28,621	122,501
100	2115	Threat Assessment	8,782	4,926		3,856			8,782
100	2116	Home School	3,933	2,178	-	1,713	42		3,933
100	2130	Nursing Services	12,777	8,956	689	2,856	111	165	12,777
100	2142	Autism Specialist	26,724	13,362		13,362	-	-	26,724
100	2142	Psych Service	94,956	52,464	3,842	35,069		3,581	94,956
100	2148	Child Find	15,500	7,933	1,322	4,818	74	1,354	15,500
100	2150	Speech/Pathology	280,757	148,755	18,061	107,103	1,978	4,861	280,757
100	2190	Special Ed Admin.	76,469	34,614	13,386	18,398	4,724	5,347	76,469
100	2211	Curriculum	148,571	68,261	22,298	32,578	5,467	19,967	148,571
100	2220	Librarian	5,995	2,998	999	1,249	375	375	5,995
100	2329	Admin - Districts	22,483	4,655	2,392	2,452	7,122	5,863	22,483
100	2529	Fiscal Service-Districts	100,284	11,411	25,981	31,057	15,917	15,917	100,284
100	2669	Technology Schools	22,454	6,552	5,336	5,776	2,395	2,395	22,454
100	5300	Transits - Counselors	251,851	115,000	21,851	115,000			251,851
100	5300	Transits - Tech	54,358	54,358					54,358
100	5300	Transits - Sped Teacher	115,000	115,000					115,000
100	5300	Transits - Speech Asst	29,040			29,040			29,040
100	5300	Transits - Audit Assistance	29,400	29,400					29,400
<b>General Fund SubTotal</b>			<b>1,421,837</b>	<b>714,482</b>	<b>167,828</b>	<b>404,328</b>	<b>46,753</b>	<b>88,446</b>	<b>1,421,837</b>

Special Funds

2190	Fund 215	RTAP	21,097	7,376	12,107	538	538	538	21,097
2115	Fund 246	SSPS - TAC	13,508	6,914	2,731	3,275	247	341	13,508
2143	Fund 246	SSPS - Counselor	13,255		4,806	4,520	899	3,030	13,255
2147	Fund 246	SSPS - Behavior Spe	80,633	76,787		3,846			80,633
2130	Fund 251	SSA - CareSolace	15,750	5,250	5,250	5,250			15,750
2142	Fund 251	SSA - ASD	79,393	25,750	-	20,452	-	33,191	79,393
2147	Fund 251	SSA - Behavior Spec	82,423	79,554	84	2,659	63	63	82,423
2143	Fund 251	SSA - Counselor	83,433	882	18,975	28,775	6,789	28,013	83,433
2211	Fund 251	SSA - Mentoring	24,541	11,959	3,779	5,463	-	3,340	24,541
2329	Fund 251	SSA - Prof Dev	686	686					686
2690	Fund 251	SSA - MAC Trng	373	187		187			373
2620	Fund 252	HSS - Liaison	2,292	764	764	764			2,292
2529	Fund 253	MAC	6,899	3,450		3,450			6,899
2620	Fund 253	SPA	152,301	37,806	38,175	38,499	18,903	18,918	152,301
2147	Fund 254	EDM - Behavior Spec	24,729	24,729					24,729
<b>Special Fund SubTotal</b>			<b>601,315</b>	<b>282,094</b>	<b>86,672</b>	<b>117,678</b>	<b>27,438</b>	<b>87,433</b>	<b>601,315</b>

<b>All Funds Total</b>			<b>2,023,152</b>	<b>996,576</b>	<b>254,500</b>	<b>522,006</b>	<b>74,191</b>	<b>175,879</b>	<b>2,023,152</b>
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Lake County ESD  
General Fund Expenses by District  
2024-25

	Gen Fund Expenses	Percentage	District ADMw *	Student Percentage	Over/(Under) Funded	In Dollars	90% Opt Out Apport.**
Dist 7	714,482	50.3%	875.96	51.2%	-0.9%	(13,238)	739,717
Paisley	167,828	11.8%	346.04	20.2%	-8.4%	(119,651)	292,219
N.Lake	404,328	28.4%	414.97	24.2%	4.2%	59,583	350,427
Plush	46,753	3.3%	31.32	1.8%	1.5%	20,733	26,449
Adel	88,446	6.2%	43.18	2.5%	3.7%	52,573	36,464
	<b>1,421,837</b>	<b>100%</b>	<b>1,711.47</b>	<b>100%</b>	<b>0.0%</b>	<b>-</b>	<b>1,445,276</b>

Lake County ESD  
Overall Expenses by District (Gen & Spec Funds)  
2024-25

	Gen & Spec Fund Expenses	Percentage	District ADMw *	Student Percentage	Over/(Under) Funded	In Dollars
Dist 7	996,576	49.3%	875.96	51.2%	-1.9%	(38,908)
Paisley	254,500	12.6%	346.04	20.2%	-7.6%	(154,559)
N.Lake	522,006	25.8%	414.97	24.2%	1.6%	31,464
Plush	74,191	3.7%	31.32	1.8%	1.8%	37,167
Adel	175,879	8.7%	43.18	2.5%	6.2%	124,835
	<b>2,023,152</b>	<b>100%</b>	<b>1,711.47</b>	<b>100%</b>	<b>0%</b>	<b>0</b>

\* 2024-25 ADMw based on 2024-25 estimates dated 4/29/25

\*\* Opt Out Apportionment is based on SSF and local taxes only. This excludes regional funds and REN grants that are passed through to Districts. Also, 90% Opt Out Apportionment is different than the over/under funded amounts because Lake ESD did not meet the 90% requirement in 2024-25 due to two mid-year staffing changes that saved us/districts money. This shortfall in 90% spending will be carried forward and spent in the 2025-26 fiscal year.